

Board of directors		Hilton Saven	Michael Mark	Sarah Proudfoot	Emanuel Cristaudo	Rob Dow	Dawn Earp	Hans Hawinkels	Cindy Hess	Maya Makanjee	Tshidi Mokgabudi	Thabo Mosololi	Roddy Sparks	Tony Taylor	Michael Thompson
		Independent non-executive director/Chairman	Executive director/Chief Executive Officer	Executive director/Deputy Managing Director: Truworths	Executive director/Chief Financial Officer	Independent non-executive director	Independent non-executive director	Independent non-executive director	Independent non-executive director	Independent non-executive director	Independent non-executive director	Independent non-executive director	Independent non-executive director	Independent non-executive director	Independent non-executive director
Board expertise	Collective expertise														
Strategic planning	100%	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Finance and taxation	71%	●	●		●	●	●		●	●	●	●	●		●
Retail	36%		●	●	●				●					●	
Corporate affairs and communication	71%	●	●	●	●		●		●	●	●	●		●	
Financial services	57%	●	●		●	●				●	●		●		●
Information technology and communication	29%		●		●			●		●					
Risk management, compliance and governance	86%	●	●		●	●	●		●	●	●	●	●	●	●
Distribution and logistics	21%							●					●	●	
Human resources and transformation	14%									●			●		
Corporate finance, mergers and acquisitions	64%	●	●			●	●	●	●			●	●		●
Marketing	21%		●	●	●										

Diversity of expertise | **Policy:** To have a well-rounded board with the necessary skills and expertise to govern effectively and satisfy business requirements.

Board committees	Committee chair	Hilton Saven	Michael Mark	Sarah Proudfoot	Emanuel Cristaudo	Rob Dow	Dawn Earp	Hans Hawinkels	Cindy Hess	Maya Makanjee	Tshidi Mokgabudi	Thabo Mosololi	Roddy Sparks	Tony Taylor	Michael Thompson
Remuneration		●				●		●						●	
Risk		●	●										●	●	●
Nomination		●				●		●						●	
Audit						●	●		●				●		●
Social and Ethics					●					●					●